

ENCOMPASS COMMUNITY AGENCY SAFETY
BUDGET - FY26

Budget Notes

CODE	DEPARTMENT DESCRIPTION	Notes on Projection	Notes for 2025-26 Budget	Contract expiration	Additional Comments
A1	Administration	Adjustments to proration made for advertising and Consulting costs.	Additional consulting costs, additional wages, additional service charges (ADP modules), additional IT support	N/A	While we ask for at least 15% admin on all contracts, this is not always available, thereby reducing our access to unrestricted funds through program contracts.
A3	Transition Place (105th Street Building)	Includes rent from Admin in the amount of \$97K for the year	Added costs from FCI and update for any changes in lease agreements Added rent from admin to budget going forward	N/A	Moved unrealized costs from F'2025 to F'2026 in reserve estimate enCompass rent sourced from AY appraisal (\$54k from programs and remaining \$88k from admin)
A4	Drug Treatment Court		Includes CPI increase	March-31-26	N/A
A9	GST Unrestricted Revenue	No adjustments	GST rebate estimate included in Admin budget (\$40k)	N/A	Not normally budgeted, but rebate program stable so have included in F'26
C1	AYSS - Adult Support Services	Adjusted for new UW contract	New contract (\$100k/yr v \$200k/yr previously)	September-30-27	F'25 budget included 100k knowing the contract was expiring and would need to be reapplied for
C2	AYSS - EPS IOM	Projected based on 3 staff	Contract not yet renewed but expected to; included in budget based on 3 Social Navigator Secondees	April-30-25	
C4	Innovation Fund	Majority of surplus relates to prior year leadership training, reimbursed in the current fiscal year.	Increased for Innovation Awards (\$25K); also includes \$15k for tattoo removal program	N/A	
C5	FVPC - Domestic Violence Complainant Assistance Program (DVCAP)		Primary funding from PSES (3 year funding, ending Mar 2027); CFS funding normally renewed annually, received notice that there will be an open call in the summer, bridge funding to be provided for 5 months	CFS - March-31-2025 PSES (VOC) - March-31-2027	No CPI in year 2 of PSES contract, but is included in year 3 CFS - Results in an additional \$6k in overhead/admin costs to be funded through other means
C6	CBSA	Contract extended to March 31, 2025	Assumed contract not renewed or extended past March 31, 2025	March-31-25	Results in an additional \$43k in overhead/admin costs to be funded through other means.
C7	FVPC - Family Violence Prevention Centre		CFS funding normally renewed annually, received notice that there will be an open call in the summer, bridge funding to be provided for 5 months; discontinuation of Partner Check through Recovery Alberta; continuation of Furniture 2.0; does not include proposal submitted to Counselling Alberta	CFS - March-31-2025 Partner Check (RA) - March-31-2025 Anon Donor - September-30-2026	CFS - Results in an additional \$55k in overhead/admin costs to be funded through other means Partner Check - Results in an additional \$21k in overhead/admin costs to be funded through other means.
C8	Remote Testimony		New funding from Alberta Law Foundation to provide staffing support for Remote Testimony	March-31-26	Results in funding of overhead/admin costs in the amount of \$13.5k.
C9	FVPC - Nalah Centre	Maximized usage of funding through shared costs.	PSES (3 year funding, ending Mar 2027)	March-31-27	No CPI in year 2 of PSES contract, but is included in year 3 Admin was reduced from \$96k to \$25k in prior year, so maximizing shared costs to cover overhead where possible
D1	AYSS - Remand (ERC)	\$6K deficit covered by reduced admin allocation	Contract renewed to July 4 2026; revenue estimated based on current billing and remaining contract value	July-04-26	
D2	AYSS - Wrap Ed		Renewed with REACH for 4 years; currently at \$100k/yr; sub-contract to be renewed annually	September-30-25	
D3	Orange Door		Small increase to allow for more usage at both LOFT and NOVA	N/A	Balance as at January 2025 is \$28K
D4	Shift		Contract not renewing; excluded from budget	March-14-25	Results in an additional \$57k in overhead/admin costs to be funded through other means.
D5	Reintegration Program	Surplus allocated to admin; due to delay in start-up of program, and fixed monthly invoicing	Contract renewal received, with CPI	May-24-25	

D6	Community Reintegration Program		Budget per contract	June-30-26	
D7	Integrated Domestic Violence Response Team (IDVRT)		New contract from the City, in partnership with YWCA; budget per contract	December-31-25	Contract term started December 1, 2024; anticipate 1.5 months activity in F'25
G1	Supported Referrals		New contract - all expense reimbursement	March-31-25	
H1	Satellite House		Contract not yet approved therefore not included	N/A	
H2	YHF - Youth Housing First - Client Costs		Increased budget to account for level activity in current year, off-set by the anticipated discontinuance of the expansion funds received in F'25	March-31-25	
H3	101st Apartments/CAPS	Assumes Phases D of the waterline upgrade is completed	Contract renewal received, with CPI increase; addition of Therapist role; carry forward Phase E of the waterline upgrade (increased to \$80k for inflation since initial quote)	March-31-25	Phase E not yet scheduled so pushed forward to F'26 budget; budget includes ERI funds of \$372k for the water line, staffing costs and funding gaps; projecting \$0k ERI funds remaining after budgeted usage (py actual ERI carry forward after budgeted usage was \$98k)
H4	LOFT - Youth Transition House		Based on latest contract, which included a 16% increase in the total contract value	March-31-25	
H5	Independence Apartments	Assumes fire and monitoring system is completed	Contract renewal received, with CPI; CBSA funded beds removed and added to inventory avail to CSC	March-31-25	Budget includes ERI funds of \$95K for staffing costs and potential loss of CBSA funding; projecting \$0 ERI funds remaining after budgeted usage (py ERI carry forward was also \$0)
H6	NOVA		Based on latest contract, which included a 6% increase in the total contract value	March-31-25	
H7	Journey Home		No uplift anticipated in F'26 (none received in F'25)	March-31-27	
H8	YHF - Youth Housing First - Staff Costs		Assumed program expansion not being renewed	March-31-25	
H9	Donnelly House		No uplift anticipated in F'26 (none received in F'25)	May-31-25	
P2	United Way/Fundraising			N/A	

Agency-wide Assumptions

Benefits	3.81%	Updated for new benefits program
WCB	1.70%	1.77% per WCB, reduced to account for earnings maximums
El and CPP	7.59%	Updated to 2025 rates 1.74% per LAPP and UAPP; increased to 2% for improved retention
Cost of Living Adjustments	2.00%	
Recovery Alberta uplift rate	0.00%	No uplift received in F'25
Homeward Trust uplift	0.00%	No uplift received in F'25 Estimate based on CPI for AB as at Nov 2024 (adjusted down in line with prior year); applied to DTC and PSES Reintegration Services only (as CPI adjustment included in contract)
CPI rate - GOA	2.50%	
Property tax Increase	10.00%	Maintained from prior year
Utilities Increase	2.00%	Decreased from 10% to 2% - contracts renewed
Insurance increase	15.00%	Maintained from prior year
Audit increase	5.00%	Increased from 2% to 5%
EJHSCP Lease increase	0.00%	N/A - Leases renewed to March 31, 2026
CPI rate - CSC	3.42%	Confirmed by CSC

**ENCOMPASS COMMUNITY AGENCY SAFETY
BUDGET - FY26
Summary by Program**

Div	Program	FY25 BUDGET REVENUE	FY25 PROJECTED REVENUE	FY26 BUDGET REVENUE	FY26 BUDGET SURPLUS(DEFICIT)	VARIANCE TO PY BUDGET \$	VARIANCE TO PY BUDGET %	Notes (where \$ > 20k AND % > 20% or significant (>\$20K) transactions present)
Administration								
	General Admin	\$2,098,965	\$2,169,267	\$2,533,805	\$92,733	\$ 434,840	20.72%	Increase due to increase in admin allocation (\$252K), additional Capacity Building position (\$120K), Mgmt fee from ECSA CP (\$90k) and GST Rebate (\$40k)
	105 Street Place	\$583,248	\$590,454	\$422,785	(\$92,733)	\$ (160,463)	-27.51%	Decrease due to expiry of CMHA lease (\$176k) and exclusion of PY ECSA CP donation (PY \$108k); partially offset by lease income from admin (\$107k) and donation (\$25k)
Total Administration		\$ 2,682,213	\$ 2,759,721	\$ 2,956,590	(\$0)	\$ 274,377	10.23%	
Justice, Residential								
	101 Street Apts	\$2,629,891	\$2,589,967	\$2,896,517	(\$0)	\$ 266,626	10.14%	Increase from CPI (\$78k) and increased ERI usage (\$193k)
	Independence Apts	\$2,122,002	\$2,133,442	\$2,040,280	\$0	\$ (81,723)	-3.85%	Decrease in ERI (\$88k), exclusion of CBSA funding (\$124k), partially offset by increase from CPI (\$58k) and additional beds avail for use by CSC (\$42k)
	Journey Home	\$884,574	\$854,837	\$868,073	\$0	\$ (16,501)	-1.87%	
Total Justice, Residential		\$ 5,636,467	\$ 5,578,247	\$ 5,804,870	\$0	\$ 168,402	2.99%	
Justice, Community								
	Drug Court	\$708,959	\$717,494	\$736,156	(\$0)	\$ 27,197	3.84%	
	DVCAP & Nalah	\$843,288	\$796,184	\$883,537	\$0	\$ 40,249	4.77%	Includes new Remote Testimony Program and excludes a portion of DVCAP funding from CFS
	ERC	\$98,471	\$86,890	\$105,876	\$0	\$ 7,405	7.52%	
Total Justice, Community		\$ 1,650,718	\$ 1,600,568	\$ 1,725,568	\$ (0)	\$ 74,850	4.53%	
Housing								
	Donnelly House	\$544,619	\$547,288	\$547,288	\$0	\$ 2,670	0.49%	
	LOFT	\$450,766	\$486,882	\$514,487	\$0	\$ 63,721	14.14%	
	NOVA	\$1,221,448	\$1,235,037	\$1,256,082	\$0	\$ 34,634	2.84%	
	Youth Housing First	\$659,980	\$551,390	\$495,774	\$0	\$ (164,206)	-24.88%	Assumes expansion not continued
	Other/Client Start up	\$84,391	\$153,359	\$159,797	\$0	\$ 75,406	89.35%	Based on increased activity in current year (scaled down as assumed expansion not continuing)

ENCOMPASS COMMUNITY AGENCY SAFETY
BUDGET - FY26
Summary by Program

Div	Program	FY25 BUDGET REVENUE	FY25 PROJECTED REVENUE	FY26 BUDGET REVENUE	FY26 BUDGET SURPLUS(DEFICIT)	VARIANCE TO PY BUDGET \$	VARIANCE TO PY BUDGET %	Notes (where \$ > 20k AND % > 20% or significant (>\$20K) transactions present)
Total Housing		\$ 2,961,203	\$ 2,973,957	\$ 2,973,427	\$0	\$ 12,224	0.41%	
Community Safety & Wellbeing								
	Community Services*	\$389,171	\$674,556	\$254,000	\$0	\$ (135,171)	-34.73%	PY budget assumed UW, CBSA and WrapEd contracts were ending during the year; CY includes UW and WrapEd only
	Reintegration Services**	\$722,656	\$600,682	\$710,404	\$0	\$ (12,252)	-1.70%	
	FVPC	\$589,455	\$610,981	\$420,635	\$0	\$ (168,820)	-28.64%	Includes new IDVRT program and excludes a portion of funding from CFS
Total Community Safety & Wellbeing		\$ 1,701,282	\$ 1,886,218	\$ 1,385,039	\$0	\$ (316,244)	-18.59%	
Total		\$ 14,631,884	\$ 14,798,711	\$ 14,845,494	\$ (0)	\$ 213,610	1.46%	

* included in Community Services is:
United Way (AYSS)
Contracts (various - when related to Community Safety & Wellbeing)
CBSA - assumed not renewed or extended past March 31, 2025
Wrap Ed
Shift - not renewed

** included in Reintegration Services is:
IOM
Reintegration Services - GOA
Reintegration Services - COE

Glossary

PY	Prior year
CY	Current year
ECSA CP	ECSA Charitable Properties
ERI	Enhanced Residential Interventions
DVCAP	Domestic Violence Complainant Assistance Program
ERC	Edmonton Remand Centre
UW	United Way
CBSA	Canada Border Services Agency
FVPC	Family Violence Prevention Centre
IOM	Integrated Offender Management
IDVRT	Integrated Domestic Violence Response Team

**ENCOMPASS COMMUNITY AGENCY SAFETY
BUDGET - FY26**

Consolidated Departments - Account Details

Column1	FY25 Budget	FY25 Projectn	FY26 Budget	Variance to PY Budget \$	Variance to PY Budget %	Notes
REVENUE						
ACH C.S.C. Halfway House	4,109,671	4,062,475	4,287,603	177,932	4.33%	CPI increase
ACO Other	125,288	186,433	304,537	179,249	143.07%	Increase due to inclusion of \$90k mgmt fee to CP, \$90k for Remote Testimony and \$38k grant from AD for GR
ACR Casino Revenue	41,650	89,616	41,230	-420	-1.01%	
ADP Donations - Private	7,000	33,295	39,000	32,000	457.14%	Foote Foundation included in current year (year 2 of 3 year commitment)
ADT Deferred Transfer	873,846	628,205	899,816	25,970	2.97%	Variance due to no donation from CP for Transition Place included (F'26 donation to be used as matching portion of CFEP grant; neither costs nor revenues included in budget given level of uncertainty), partly offset by increased ERI usage
AEH Homeward Trust	2,401,584	2,419,410	2,417,942	16,358	0.68%	
AER Unbudgeted Revenue	0	23,631	0	0	#DIV/0!	
AFO Other Fees	346,942	488,690	146,138	-200,804	-57.88%	Decrease due to assumption that CBSA contract not renewed or extended past March 31, 2025
AFR Rental Revenue	43,027	37,061	43,027	0	0.00%	
AGE City of Edmonton Grant	438,281	336,994	587,946	149,665	34.15%	Increase primarily due to addition of IDVRT program
AGU United Way Grants	100,000	150,000	100,000	0	0.00%	
AHS Alberta Health Services	1,489,178	1,465,753	1,372,334	-116,844	-7.85%	Reduction due to loss of Partner Check and exclusion of uplift
AIB Bank interest	1,100	31,887	30,000	28,900	2627.27%	Increased based on current year interest on GIC
APC C.S.C. Parole Contracts	144,690	140,626	146,575	1,885	1.30%	
APJ Alberta Justice	698,689	698,689	716,156	17,467	2.50%	
APS Alberta Public Service	1,277,175	1,239,117	1,195,646	-81,529	-6.38%	SHIFT contract not renewed (\$150k/yr); offset by CPI increase in Remand contracts (existing Remand program and newer Reintegration contract)
ARE Rental Income	475,049	565,454	397,785	-77,264	-16.26%	Expiry of CMHA lease as of July 31, 2025, partially offset by rent from Admin
ASS Social Service Contract	396,442	437,884	165,184	-231,258	-58.33%	Assumes contract ends after 5 month bridging period
ATO Transfers	1,662,271	1,767,334	1,914,575	252,304	15.18%	
GST GST Revenue	0	42,632	40,000	40,000	#DIV/0!	Included in current year budget given stability of rebate program
Total Revenue	14,631,884	14,845,183	14,845,494	213,610	1.46%	
EXPENSES						
CRC Criminal Record Checks	8,920	9,422	8,467	-453	-5.08%	
ECW & Workshops	129,924	222,476	138,737	8,812	6.78%	
ERE Recruitment Expenses	0	18,207	1,500	1,500	0.00%	
EVL Monitoring/evaluation	39,593	35,815	0	-39,593	-100.00%	Account used to allocate staffing costs to programs; current year offset in admin coded to same account rather than wages
LSE Lease	316,571	316,571	316,571	0	0.00%	
NEF Equipment & Furniture	3,027	6,942	15,000	11,973	395.54%	
NFS Foodstuffs	427,341	374,732	421,515	-5,826	-1.36%	
NHS Household Supplies	74,709	95,294	75,084	375	0.50%	
NPR Prescriptions	1,200	1,600	1,600	400	33.33%	
OEU Off. Equip. & Furn under \$3000	19,475	63,875	77,664	58,189	298.79%	Current year budget includes \$35k for computer replacements (\$15k covered by programs) and \$11k for new positions (\$5k covered by programs); budget also includes furniture for new positions as well as \$5k contingency
OPH Photocopier	24,184	23,312	21,760	-2,424	-10.02%	
OPR Printing & Forms	7,187	1,500	1,200	-5,987	-83.30%	

ENCOMPASS COMMUNITY AGENCY SAFETY
BUDGET - FY26

Consolidated Departments - Account Details

Column1	FY25 Budget	FY25 Projectn	FY26 Budget	Variance to PY Budget \$	Variance to PY Budget %	Notes
OSS Stationary & Supplies	81,092	78,615	55,615	-25,476	-31.42%	
PAB Benefits	454,720	469,213	446,863	-7,857	-1.73%	includes both benefits and WCB
PEC EI and CPP	625,636	347,351	615,945	-9,691	-1.55%	
PSR Salaries regular pay	8,009,230	7,743,252	8,115,216	105,986	1.32%	Includes 6 new roles (IT Mgr, HR Coor (1/2), Remote Testimony, Therapist (101 St), and 2 RSWs (IDVRT)); budget provides for 4% vacancy overall (1% in admin) (py did not allow for vacancy)
RRE Rent	227,861	314,739	289,128	61,267	26.89%	CY includes rent paid by admin to Transition Place
RRW Repair & Maintenance Work	384,112	243,089	163,640	-220,471	-57.40%	PY included water lines at 101 St and new chairlift at Transition Place; CY budget includes remaining water line in SRV account as a cost recovery from CP
RTA Real Estate Taxes	23,945	20,164	22,181	-1,764	-7.37%	
RUT Utilities	277,291	245,069	259,750	-17,540	-6.33%	2% increase from projection; see also STE account
SAD Advertising	155,180	218,819	100,148	-55,032	-35.46%	Decrease as initial rebranding complete, offset by new GR firm
SCM Contracts/Maintenance	111,126	190,067	171,020	59,894	53.90%	
SCO Contracts other services	213,707	465,780	294,237	80,531	37.68%	Increase due to MSP (\$37.5k - assuming implemented later in the year), Project Manager for Transition Place Revitalization Project (\$45k), Space Needs Assessment (1/2 - \$4.5k) and CARF inspection fees (\$20k)
SIN Insurance	164,478	148,135	167,401	2,923	1.78%	
SPO Postage courier & freight	3,760	1,614	1,500	-2,260	-60.11%	
SRV Service	262,897	385,667	265,199	2,302	0.88%	
STE Telephone	104,647	94,141	75,315	-29,332	-28.03%	STE account combined utilities (landlines and internet) with cell phones; CY is cell phones only
TCM Car mileage	69,479	40,058	68,752	-726	-1.05%	
TCP Car parking	77,621	64,277	59,796	-17,826	-22.96%	
TRE Treatment	166,990	154,598	147,200	-19,790	-11.85%	
ZAP Administration Proration	1,662,271	1,768,199	1,914,575	252,304	15.18%	
ZAU Audit	43,095	43,095	45,250	2,155	5.00%	
ZBC Bank Charges	97,581	83,391	101,762	4,180	4.28%	
ZDD Client Damage Deposit	15,000	0	0	-15,000	-100.00%	Included in Financial Assistance sub-accounts
ZDU Association Dues	4,550	4,921	8,000	3,450	75.82%	
ZFA Financial Assistance	273,099	380,567	316,164	43,065	15.77%	Increased Financial Assistance being provided through several programs (largest increases from Homeward Trust through Supplemental Claims)
ZHV Volunteer Expenses	9,000	11,140	5,440	-3,560	-39.56%	
ZMA Annual Meeting	7,700	7,310	1,500	-6,200	-80.52%	
ZMB Board Meetings	7,500	9,312	15,000	7,500	100.00%	Budget increased to accommodate for annual retreat rather than semi-annual
ZMD Director's Meetings	2,000	511	2,000	0	0.00%	
ZMS Medical & School	1,000	0	0	-1,000	-100.00%	
ZPO Prov. Office Assessment	11,550	15,233	0	-11,550	-100.00%	No longer associated
ZRE Recreation	31,636	25,430	37,800	6,163	19.48%	
Total Expenses	14,631,884	14,743,504	14,845,494	213,610	1.46%	
EXCESS (DEFICIENCY)	-0	101,679	-0	0		

ENCOMPASS COMMUNITY AGENCY SAFETY
Revised Chart of Accounts

	REVENUE	Existing Accounts		New Accounts	
		ACH C.S.C. Halfway House	4500	CSC - Beds	
		ACO Other	4000	Management Fee	
			4040	Other Income	
			4510	CSC - Fed Allowance	
			4830	Alberta Law Foundation	
			4900	Short-term Contracts/Grants	
		ACR Casino Revenue	4300	Casino Revenue	
		ADC Donations - Corporate	4320	Donations - Corporate	
		ADP Donations - Private	4310	Donations - Individual	
		ADT Deferred Transfer	4530	CSC - ERI	
			4330	Donations - Restricted	
			4400	ECSACP Donation - Transition Place	
			4401	ECSACP Donation - Innovation Awards	
			4402	ECSACP Donation - RM Bursary	
			4403	ECSACP Donation - Transportation Fund	
			4404	ECSACP Donation - Capacity Building Positions	
			4410	Staff Development Fund	
		AEH Homeward Trust	4800	Homeward Trust	
		AER Unbudgeted Revenue			
		AFO Other Fees	4820	JHSC	
			4870	REACH	
		AFR Rental Revenue	4100	Rental Income - Residential	
		AGE City of Edmonton Grant	4700	Edmonton Police Service	
			4710	City of Edmonton	
		AGU United Way Grants	4810	United Way	
		AHS Alberta Health Services	4680	Recovery Alberta	
		AIB Bank interest	4030	Interest Income	
		APC C.S.C. Parole Contracts	4520	CSC - CAPS	
		APJ Alberta Justice	4600	Alberta Justice	
		APS Alberta Public Service	4630	Alberta Public Safety and Emergency Services	
		ARE Rental Income	4010	Lease Income	
		ASS Social Service Contract	4660	Alberta Children and Family Services	
		ATO Transfers	4999	Internal Allocation - Admin	
		GST GST Revenue	4020	GST Rebate	
		CRC Criminal Record Checks	5100	Employee Compliance - Crim Checks	
		ECW & Workshops	5110	Employee Compliance - Core Training	
			5120	Conferences	
			5130	Employee Training - Other	
			5140	Employee Recognition	
			5150	Employee Professional Dues	
			5160	Employee Events	
			5170	Program Meeting Costs	
			5200	Executive Training	
			5660	Stakeholder Meetings	
		ERE Recruitment Expenses	5190	Recruitment Expenses	
		EVL Monitoring/evaluation	5050	Monitoring and Evaluation	
		LSE Lease	7010	Lease - Related Party	
		NEF Equipment & Furniture	5810	Household Furniture	
			5830	Household Appliances	
		NFS Foodstuffs	5410	Client Food	
		NHS Household Supplies	5820	Household Supplies	
		NPR Prescriptions	5470	Medical Supplies	
		OEU Off. Equip. & Furn under \$3000	5500	Computer Equipment	
			5510	Computer Licenses	
			5520	Office Furniture	
			5540	Office Equipment - Other	
		OPH Photocopier	5530	Office Equipment - Photocopier	
		OPR Printing & Forms	5610	Advertising - Printing	
		OSS Stationary & Supplies	5550	Office Stationary Supplies	
		PAB Benefits	5030	WCB Expense	
			5040	Health Benefits	
		PEC EI and CPP	5020	EI and CPP Expense	
		PSR Salaries regular pay	5000	Salaries and Wages	
			5010	RRSP	
		RRE Rent	8100	Rent - Third Party	
			8200	Rent - Internal	

ENCOMPASS COMMUNITY AGENCY SAFETY

Revised Chart of Accounts

EXPENDITURES	Existing Accounts		New Accounts	
	RRW Repair & Maintenance Work	5840	Maintenance and Repairs	
	RTA Real Estate Taxes	5860	Property Tax	
	RUT Utilities	5880	Utilities - Gas and Power	
		5881	Utilities - Water	
		5883	Utilities - Waste Removal	
	SAD Advertising	5620	Advertising - Website	
		5630	Advertising - Merchandise	
		5640	Advertising - Services Contracts	
		5690	Advertising - Other	
	SCM Contracts/Maintenance	5560	Office Maintenance Costs	
		5850	Property Maintenance Contracts - Security	
		5851	Property Maintenance Contracts - Exterior	
		5852	Property Maintenance Contracts - Janitor Service	
		5853	Property Maintenance Contracts - Pest Control	
		5854	Property Maintenance Contracts - Fire Monitoring and Inspection	
		5855	Property Maintenance Contracts - Mats	
		5856	Property Maintenance Contracts - Elevator	
		5857	Property Maintenance Contracts - Other	
	SCO Contracts other services	5858	Property Maintenance Contracts - Mechanical Service Agreements	
		5420	Cultural Expenditures	
		5570	IT Support	
		5650	Grant Writing Services	
		5720	Legal Fees	
		5730	IT Consulting	
		5740	HR Consulting	
		5750	External Monitoring fees	
		5760	Database Development	
	SIN Insurance	5770	Consulting - Other	
		5580	Liability Insurance	
	SPO Postage courier & freight	5870	Property Insurance	
	SRV Service		(combined with Office Equipment - Other)	
	STE Telephone	7020	Property Management Contracts	
	TCM Car mileage	5210	Cell Phones	
	TCP Car parking	5882	Utilities - Phone, Cable and Internet	
	TRE Treatment	5220	Mileage	
	ZAP Administration Proration	5230	Parking	
	ZAU Audit	5450	Professional Treatment Costs	
	ZBC Bank Charges	5460	Drug Screening Costs	
		9999	Internal Allocation - Admin	
		5710	Audit and Accounting Fees	
		5310	Bank Charges and Interest	
		5320	Payroll Fees	
		5330	HRM Fees	
		5340	LMS Fees	
		5350	Sage Fees	
	ZDD Client Damage Deposit	5360	Sage APA Fees	
	ZDU Association Dues	5370	Other Service Charges	
	ZFA Financial Assistance	5446	Client Damage Deposit/1st Month's Rent	
		5670	Agency Membership Dues	
		5440	Financial Assistance	
		5441	Client Utilities	
		5442	Client Food	
		5443	Client Household	
		5444	Client Insurance	
		5445	Client Rent (Supplemental)	
		5447	Client Eviction	
	ZHV Volunteer Expenses	5448	Client Re-Housing	
		5449	Client Storage (Not Eviction or Re-Housing)	
	ZMA Annual Meeting		(combined with Employee Recognition)	
	ZMB Board Meetings	5680	Annual General Meeting	
	ZMD Director's Meetings	5600	Internal Meetings - Board	
	ZMS Medical & School	5590	Internal Meetings - Leadership	
	ZPO Prov. Office Assessment		(combined with Financial Assistance)	
	ZRE Recreation		(N/A)	
		5430	Client Recreation	
		5480	Client Events	

ENCOMPASS COMMUNITY AGENCY SAFETY
BUDGET - FY26

Consolidated Departments - Account Details - NEW COA

Account Number	Account Name	FY25 Budget	FY25 Projectn	FY26 Budget	Variance to PY Budget \$	Variance to PY Budget %	Notes
REVENUE							
4000	Management Fee	0	0	90,000	90,000	0.00%	New fee charged to ECSA CP for administrative services
4010	Lease Income	475,049	565,454	397,785	-77,264	-16.26%	Decrease due to expiry of CMHA lease (\$176k), partially offset by lease income from admin (\$99k)
4020	GST Rebate	0	42,632	40,000	40,000	0.00%	Included in current year budget given stability of rebate program
4030	Interest Income	1,100	31,887	30,000	28,900	2627.27%	Increase from investment in GIC
4040	Other Income	0	23,631	0	0	0.00%	
4100	Rental Income - Residential	43,027	37,061	43,027	0	0.00%	
4300	Casino Revenue	41,650	89,616	41,230	-420	-1.01%	
4310	Donations - Individual	7,000	33,295	37,000	30,000	428.57%	Footnote Foundation included in current year (year 2 of 3 year commitment)
4320	Donations - Corporate	0	0	0	0	0.00%	
4330	Donations - Restricted	20,270	23,358	15,000	-5,270	-26.00%	
4400	ECSACP Donation - Transition Place	108,199	0	0	-108,199	-100.00%	Transition Place donation to be used as matching portion of CFEP grant; neither costs nor revenues included in budget given level of uncertainty
4401	ECSACP Donation - Innovation Awards	10,000	52,298	25,000	15,000	150.00%	
4402	ECSACP Donation - RM Bursary	0	0	2,000	2,000	0.00%	
4403	ECSACP Donation - Transportation Fund	0	0	0	0	0.00%	
4404	ECSACP Donation - Capacity Building Pos	249,400	125,728	370,000	120,600	48.36%	Increase due to additional role
4410	Staff Development Fund	20,000	17,412	0	-20,000	-100.00%	No staff retreat in F'26
4500	CSC - Beds	4,109,671	4,062,475	4,287,603	177,932	4.33%	CPI increase plus 2 beds normally allocated to CBSA
4510	CSC - Fed Allowance	40,000	25,814	36,000	-4,000	-10.00%	Cost recovery
4520	CSC - CAPS	144,690	140,626	146,575	1,885	1.30%	
4530	CSC - ERI	333,433	366,850	466,619	133,186	39.94%	ERI funding used for addition of Therapist at 101 St (\$130k), Phase E of water line upgrade (\$100k), potential loss of CBSA funded beds at IA (\$82k) and \$155k for other costs
4540	CSC - IRCS	0	0	0	0	#DIV/0!	
4600	Alberta Justice	698,689	698,689	721,156	22,467	3.22%	
4630	Alberta Public Safety and Emergency Serv	1,277,175	1,239,117	1,195,646	-81,529	-6.38%	SHIFT contract not renewed (\$150k/yr); offset by CPI increase in Remand contracts (existing Remand program and newer Reintegration contract)
4660	Alberta Children and Family Services	481,730	514,642	200,721	-281,009	-58.33%	Assumes contract ends after 5 month bridging period
4680	Recovery Alberta	1,489,178	1,465,753	1,372,334	-116,844	-7.85%	Reduction due to loss of Partner Check and exclusion of uplift
4700	Edmonton Police Service	255,000	226,221	255,000	0	0.00%	
4710	City of Edmonton	183,281	110,774	332,946	149,665	81.66%	Increase primarily due to addition of IDVRT program
4800	Homeward Trust	2,401,584	2,419,410	2,417,942	16,358	0.68%	
4810	United Way	100,000	150,000	100,000	0	0.00%	
4820	JHSC	232,850	348,833	0	-232,850	-100.00%	Assumes CBSA contract not renewed or extended past March 31, 2025
4830	Alberta Law Foundation	0	0	90,000	90,000	0.00%	New funding for Remote Testimony
4870	REACH	24,092	88,635	100,000	75,908	315.07%	Contract renewed
4900	Short-term Contracts/Grants	222,544	177,641	117,335	-105,209	-47.28%	Includes Anon Donor (\$46k furniture + \$38k GR) and tattoo removal (\$15k)
4999	Internal Allocation - Admin	1,662,271	1,767,334	1,914,575	252,304	15.18%	
		14,631,884	14,845,183	14,845,494	213,610	1.46%	
EXPENSES							
5000	Salaries and Wages	8,009,230	7,743,252	7,890,616	-118,614	-1.48%	Includes 6 new roles (IT Mgr, HR Coor (1/2), Remote Testimony, Therapist (101 St), and 2 RSWs (IDVRT)); budget provides for 4% vacancy overall (1% in admin) (py did not allow for vacancy)
5010	RRSP	0	0	224,600	224,600	0.00%	New account - previously included in Salaries and Wages budget line
5020	EI and CPP Expense	625,636	347,351	615,945	-9,691	-1.55%	

ENCOMPASS COMMUNITY AGENCY SAFETY
BUDGET - FY26

Consolidated Departments - Account Details - NEW COA

	FY25 Budget	FY25 Projectn	FY26 Budget	Variance to PY Budget \$	Variance to PY Budget %	Notes
5030 WCB Expense	0	0	137,959	137,959	0.00%	Included in Benefits in prior year budget
5040 Health Benefits	454,720	469,213	308,904	-145,816	-32.07%	Included WCB in prior year budget
5050 Monitoring and Evaluation						Account used to allocate staffing costs to programs; current year offset in admin coded to same account rather than wages
	39,593	35,815	0	-39,593	-100.00%	
5100 Employee Compliance - Crim Checks	8,920	9,422	9,272	352	3.95%	
5110 Employee Compliance - Core Training						
	75,334	22,320	26,929	-48,405	-64.25%	Prior year budget not split between new accounts; see variance from existing accounts
5120 Conferences	10,000	39,533	13,335	3,335	33.35%	
5130 Employee Training - Other	21,640	44,737	30,211	8,571	39.61%	
5140 Employee Recognition	9,000	15,015	14,037	5,037	55.97%	
5150 Employee Professional Dues	2,400	2,438	2,350	-50	-2.08%	
5160 Employee Events	20,550	59,761	30,000	9,450	45.99%	No staff retreat in F'26
5170 Program Meeting Costs	0	49,812	9,508	9,508	0.00%	
5180 Committee Expenses	0	0	0	0	#DIV/0!	
5190 Recruitment Expenses	0	18,207	1,500	1,500	0.00%	
5200 Executive Training	0	0	15,000	15,000	0.00%	Per contract
5210 Cell Phones	104,647	78,457	51,315	-53,332	-50.96%	Reduction through change in chart of accounts, but also by limiting reimbursement
5220 Mileage	69,479	40,058	68,752	-726	-1.05%	
5230 Parking	77,621	64,277	59,796	-17,826	-22.96%	
5310 Bank Charges and Interest	5,800	83,391	7,752	1,952	33.66%	
5320 Payroll Fees	53,352	0	50,520	-2,832	-5.31%	
5330 HRM Fees	14,947	0	20,016	5,069	33.91%	addition of recruitment module
5340 LMS Fees	6,000	0	0	-6,000	-100.00%	included in HRM fees
5350 Sage Fees	8,890	0	3,319	-5,571	-62.67%	
5360 Sage APA Fees	8,592	0	17,905	9,313	108.39%	
5370 Other Service Charges	0	0	2,250	2,250	0.00%	
5410 Client Food	427,341	374,708	421,515	-5,826	-1.36%	
5420 Cultural Expenditures	1,500	0	7,000	5,500	366.67%	
5430 Client Recreation	31,636	25,430	31,800	163	0.52%	
5440 Financial Assistance	274,099	384,567	273,626	-473	-0.17%	
5441 Client Utilities	19,036	0	0	-19,036	-100.00%	Financial Assistance sub-account
5442 Client Food	0	6,079	3,600	3,600	0.00%	Financial Assistance sub-account
5443 Client Household	0	0	46,138	46,138	0.00%	Financial Assistance sub-account
5444 Client Insurance	0	0	0	0	0.00%	Financial Assistance sub-account
5445 Client Rent (Supplemental)	0	0	0	0	0.00%	Financial Assistance sub-account
5446 Client Damage Deposit/1st Month's Rent	15,000	0	0	-15,000	-100.00%	Financial Assistance sub-account
5447 Client Eviction	0	0	0	0	0.00%	Financial Assistance sub-account
5448 Client Re-Housing	10,000	1,657	2,000	-8,000	-80.00%	Financial Assistance sub-account
5449 Client Storage (Not Eviction or Re-Housing)	0	0	0	0	0.00%	Financial Assistance sub-account
5450 Professional Treatment Costs	88,495	76,543	72,000	-16,495	-18.64%	
5460 Drug Screening Costs	78,495	68,000	68,000	-10,495	-13.37%	
5470 Medical Supplies	1,200	1,600	1,600	400	33.33%	
5480 Client Events	10,270	18,806	21,000	10,730	104.48%	
5500 Computer Equipment						Current year budget includes \$35k for computer replacements (\$15k covered by programs) and \$11k for new positions (\$5k covered by programs)
	19,475	53,587	46,630	27,155	139.44%	
5510 Computer Licenses	0	0	22,809	22,809	0.00%	Previously grouped with IT Support
5520 Office Furniture	1,027	8,204	11,700	10,673	1039.24%	
5530 Office Equipment - Photocopier	24,184	23,312	21,760	-2,424	-10.02%	
5540 Office Equipment - Other	3,760	3,699	1,500	-2,260	-60.11%	
5550 Office Stationary Supplies	81,092	78,615	55,615	-25,476	-31.42%	

**ENCOMPASS COMMUNITY AGENCY SAFETY
BUDGET - FY26**

Consolidated Departments - Account Details - NEW COA

	FY25 Budget	FY25 Projectn	FY26 Budget	Variance to PY Budget \$	Variance to PY Budget %	Notes
5560 Office Maintenance Costs	5,246	10,134	31,740	26,494	505.03%	
5570 IT Support	80,119	46,415	77,441	-2,678	-3.34%	includes \$37.5k for MSP
5580 Liability Insurance	164,478	148,135	77,738	-86,740	-52.74%	
5590 Internal Meetings - Leadership	2,000	511	2,000	0	0.00%	
5600 Internal Meetings - Board	7,500	9,312	15,000	7,500	100.00%	
5610 Advertising - Printing	7,187	1,500	1,200	-5,987	-83.30%	
5620 Advertising - Website	30,780	32,280	780	-30,000	-97.47%	
5630 Advertising - Merchandise	0	27,000	5,000	5,000	#DIV/0!	
5640 Advertising - Services Contracts	18,900	44,175	77,868	58,968	312.00%	New Government Relations firm
5650 Grant Writing Services	15,000	2,000	10,000	-5,000	-33.33%	
5660 Stakeholder Meetings	0	0	2,500	2,500	#DIV/0!	
5670 Agency Membership Dues	4,550	4,921	8,000	3,450	75.82%	
5680 Annual General Meeting	7,700	7,310	1,500	-6,200	-80.52%	
5690 Advertising - Other	105,500	115,364	15,000	-90,500	-85.78%	PY included rebranding
5710 Audit and Accounting Fees	43,095	43,095	45,250	2,155	5.00%	
5720 Legal Fees	15,000	45,000	15,000	0	0.00%	
5730 IT Consulting	10,000	7,500	10,000	0	0.00%	
5740 HR Consulting	25,000	135,000	35,000	10,000	40.00%	
5750 External Monitoring fees	0	320	20,320	20,320	#DIV/0!	CARF inspection fees (\$20k) (every 3 years)
5760 Database Development	11,067	17,031	21,000	9,933	89.75%	
5770 Consulting - Other						
	35,750	103,656	69,900	34,150	95.52%	Includes Project Manager for Transition Place Revitalization Project (\$45k), Space Needs Assessment (1/2 - \$4.5k), clinical supervision for Therapist (\$10k) and contingency (\$10k)
5810 Household Furniture	2,000	6,942	15,000	13,000	650.00%	
5820 Household Supplies	74,709	95,294	75,084	375	0.50%	
5840 Maintenance and Repairs						
	384,112	243,089	163,640	-220,471	-57.40%	PY budget included Phases D&E of water line replacement at 101 Street (\$139K) and Stairlift replacement at Transition Place (\$20k); Phase E included in CP in CY
5850 Property Maintenance Contracts - Security	12,900	19,853	18,575	5,675	43.99%	
5851 Property Maintenance Contracts - Exterior	6,000	23,922	17,300	11,300	188.33%	
5852 Property Maintenance Contracts - Janitor S	33,600	54,454	62,844	29,244	87.04%	
5853 Property Maintenance Contracts - Pest Con	750	1,401	1,519	769	102.53%	
5854 Property Maintenance Contracts - Fire Mor	960	3,903	4,495	3,535	368.23%	
5855 Property Maintenance Contracts - Mats	4,800	5,766	6,849	2,049	42.68%	
5856 Property Maintenance Contracts - Elevator	3,000	11,642	11,747	8,747	291.56%	
5857 Property Maintenance Contracts - Other	22,390	125,918	3,583	-18,807	-84.00%	
5858 Property Maintenance Contracts - Mechan	21,480	21,470	21,470	-10	-0.05%	
5860 Property Tax	23,945	20,164	22,181	-1,764	-7.37%	
5870 Property Insurance	0	0	89,663	89,663	0.00%	
5880 Utilities - Gas and Power	197,249	184,147	169,977	-27,272	-13.83%	
5881 Utilities - Water	14,000	12,267	17,912	3,912	27.94%	
5882 Utilities - Phone, Cable and Internet	7,550	26,612	54,980	47,430	628.21%	
5883 Utilities - Waste Removal	39,456	37,726	40,881	1,425	3.61%	
7010 Lease - Related Party	316,571	316,571	316,571	0	0.00%	
7020 Property Management Contracts	262,897	385,667	265,199	2,302	0.88%	
8100 Rent - Third Party	150,000	154,215	147,000	-3,000	-2.00%	
8200 Rent - Internal	77,861	160,523	142,128	64,267	82.54%	
9999 Internal Allocation - Admin	1,662,271	1,768,199	1,914,575	252,304	15.18%	
N/A Not applicable	11,550	15,233	0	-11,550	-100.00%	
	14,631,884	14,743,504	14,845,494	213,610	1.46%	
EXCESS (DEFICIENCY)	-0	101,679	-0			