

enCompass Community Safety Agency
Finance Report
As at March 31, 2025
Balance Sheet - Before capital adjustments

Current Assets	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25	Variance to prev quarter(\$)	Variance to previous quarter (%)	Variance to prior year(\$)	Variance to prior year (%)	Notes (where \$ > 20k AND % > 20% or significant (>\$20K) transactions present)
	Q1	Q2	Q3	Q4						
Cash (incl GIC)	\$ 1,611,653	\$ 2,377,280	\$ 1,970,016	\$ 1,152,983	\$ 1,932,466	\$ 779,483	40%	\$ 320,813	17%	Includes \$300k from ECSA CP (partial payment of donation)
Accounts Receivable	\$ 753,195	\$ 510,552	\$ 1,062,323	\$ 1,594,977	\$ 951,414	\$ (643,563)	-68%	\$ 198,220	21%	Includes remaining \$126k due from ECSA CP
Prepaid Expenses	\$ 106,770	\$ 53,722	\$ 14,538	\$ 113,927	\$ 217,198	\$ 103,270	48%	\$ 110,428	51%	Includes \$95k of prepaid benefits; balance had been written off in the prior year as did not meet the definition (high degree of uncertainty)
Total Operating Fund	\$ 2,471,618	\$ 2,941,554	\$ 3,046,877	\$ 2,861,888	\$ 3,101,078					
Total Fixed Assets	\$ 2,073,839	\$ 1,966,764	\$ 1,966,764	\$ 1,966,764	\$ 1,966,764	\$ -	0%	\$ (107,075)	-5%	Change is prior year additions and amortization; no adj in current year
Total Assets	\$ 4,545,457	\$ 4,908,318	\$ 5,013,641	\$ 4,828,651	\$ 5,067,842					
Liabilities										
Payables and Accruals	\$ 186,423	\$ 81,638	\$ 102,438	\$ 163,710	\$ 366,566	\$ 202,857	55%	\$ 180,143	49%	Includes \$90k due to ECSA CP for waterline upgrade completed in March and new WCB payable account (\$22k)
Deferred Revenue	\$ 1,806,488	\$ 2,436,913	\$ 2,364,336	\$ 2,177,449	\$ 2,173,102	\$ (4,347)	0%	\$ 366,614	17%	Includes full value of ECSA CP donation (\$426k); programs operated at more consistent staffing, resulting in fewer program surpluses than prior year
Total Current Liabilities	\$ 1,992,911	\$ 2,518,551	\$ 2,466,774	\$ 2,341,159	\$ 2,539,668					
Deferred Revenue - capital assets	\$ 836,348	\$ 839,210	\$ 839,210	\$ 839,210	\$ 839,207	\$ (3)	0%	\$ 2,859	0%	Change is prior year additions and amortization; no adj in current year
	\$ 836,348	\$ 839,210	\$ 839,210	\$ 839,210	\$ 839,207					
Invested in capital assets	\$ 1,233,889	\$ 1,123,953	\$ 1,123,953	\$ 1,123,953	\$ 1,123,953	\$ -	0%	\$ (109,936)	-10%	Change is prior year additions and amortization; no adj in current year
Future Funding Reserve	\$ 247,208	\$ 247,208	\$ 247,208	\$ 247,208	\$ 247,208	\$ -	0%	\$ -	0%	
105 Street Reserve	\$ 226,390	\$ 236,844	\$ 236,844	\$ 236,844	\$ 236,844	\$ -	0%	\$ 10,454	4%	Allocation of prior year surplus to Board restricted reserve
Total Equity	\$ 1,707,487	\$ 1,608,005	\$ 1,608,005	\$ 1,608,005	\$ 1,608,005					
Liabilities and Equity	\$ 4,536,746	\$ 4,965,765	\$ 4,913,989	\$ 4,788,373	\$ 4,986,880			\$ 450,134	9%	
Net Earnings for the Period	\$ 8,710	\$ (57,448)	\$ 99,653	\$ 40,278	\$ 80,962	\$ 40,684	50%	\$ 72,251	89%	Increase due to beginning process of revenue diversification
Total Liabilities & Equity	\$ 4,545,457	\$ 4,908,318	\$ 5,013,641	\$ 4,828,651	\$ 5,067,841					

enCompass Community Safety Agency
Finance Report
For the year ending March 31, 2025
Summary by Program - before capital adjustments

Div	Program	Actual Revenue	Budgeted Revenue - Amended	Actual Expenses	Budgeted Expenses - Amended	Surplus/ (Deficit) \$	Surplus/ (Deficit) (%)	Variance to budget (expense) \$	Variance to budget (expense) %	Notes (where \$ > 20k AND % > 20% or significant (>\$50K) transactions present)
	Administration									
	General Admin	\$ 2,232,585	\$ 2,098,965	\$ 2,208,885	\$ 2,023,516	\$ 23,700	1%	\$ (185,369)	-9%	Variances primarily in training/meeting costs, advertising and consulting. See Account Details for further information. Also includes \$73k in "rent".
	105 Street Place	\$ 644,831	\$ 583,248	\$ 650,965	\$ 658,698	\$ (6,134)	-1%	\$ 7,733	1%	Includes "rent" charged to enCompass, partly funded through programs and partly from admin
	Other	\$ 48,909	\$ -	\$ 5,274	\$ -	\$ 43,635	100%	\$ (5,274)	100%	GST rebate and canteen fundraiser
	Total Administration	\$ 2,926,326	\$ 2,682,213	\$ 2,865,124	\$ 2,682,214	\$ 61,202	2%	\$ (182,910)	-7%	
	Justice, Residential									
	101 Street Apts	\$ 2,604,658	\$ 2,629,891	\$ 2,604,658	\$ 2,629,891	\$ -	0%	\$ 25,233	1%	One of two waterline upgrades completed
	Independence Apts	\$ 1,971,324	\$ 2,122,002	\$ 1,971,324	\$ 2,122,002	\$ -	0%	\$ 150,678	7%	Includes 50% deposit on new fire and monitoring system (\$91K). Increased ERI carry-forward to cover remaining costs in F'26.
	Journey Home	\$ 884,133	\$ 884,574	\$ 884,133	\$ 884,574	\$ -	0%	\$ 441	0%	Note - 2% uplift included in the budget did not come to fruition so program operating at a loss, even though within budget. To be addressed with funder.
	Total Justice, Residential	\$ 5,460,115	\$ 5,636,467	\$ 5,460,115	\$ 5,636,467	\$ -	0%	\$ 176,353	3%	
	Justice, Community									
	Drug Court	\$ 736,997	\$ 708,959	\$ 736,997	\$ 708,959	\$ -	0%	\$ (28,038)	-4%	Prior year surplus approved for database development
	DVCAP & Nalah	\$ 817,625	\$ 843,288	\$ 817,625	\$ 843,288	\$ -	0%	\$ 25,663	3%	
	ERC	\$ 77,968	\$ 98,471	\$ 77,968	\$ 98,471	\$ -	0%	\$ 20,503	21%	Funding limit reached so minimal shared costs allocated
	Total Justice, Community	\$ 1,632,589	\$ 1,650,718	\$ 1,632,589	\$ 1,650,718	\$ -	0%	\$ 18,128	1%	

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Housing															
	Donnelly House	\$	545,780	\$	544,619	\$	545,780	\$	544,619	\$	-	0%	\$ (1,161)	0%	Note - 2% uplift included in the budget did not come to fruition. Small surplus.
	LOFT	\$	505,377	\$	450,766	\$	505,377	\$	450,766	\$	-	0%	\$ (54,612)	-12%	Funding budget increased to \$498K
	NOVA	\$	1,243,700	\$	1,221,448	\$	1,243,700	\$	1,221,448	\$	-	0%	\$ (22,252)	-2%	Funding budget increased to \$1,243K
	Youth Housing First	\$	505,480	\$	659,980	\$	505,480	\$	659,980	\$	-	0%	\$ 154,500	23%	Variance due to staffing gaps, particularly in Q1
	Other/Client Start up	\$	161,948	\$	84,391	\$	161,948	\$	84,391	\$	-	0%	\$ (77,557)	-92%	Cost recovery based on Homeward Trust approval prior to expenditure. Will vary.
Total Housing		\$	2,962,286	\$	2,961,203	\$	2,962,286	\$	2,961,203	\$	-	0%	\$ (1,082)	0%	
Community Safety & Wellbeing															
	Community Services*	\$	674,023	\$	389,171	\$	654,263	\$	389,171	\$	19,759	5%	\$ (265,092)	-68%	Increased expenditures more than offset by additional funding received (i.e. UW, WrapEd, CBSA)
	Reintegration Services**	\$	602,258	\$	722,656	\$	602,258	\$	722,656	\$	-	0%	\$ 120,398	17%	Partial year only for new reintegration contracts
	FVPC	\$	617,916	\$	589,455	\$	617,916	\$	589,455	\$	-	0%	\$ (28,461)	-5%	New beginnings furniture program extended for 2 additional years with existing funds (slower spend)
Total Community Safety & Wellbeing		\$	1,894,196	\$	1,701,282	\$	1,874,437	\$	1,701,282	\$	19,759	1%	\$ (173,155)	-10%	
Total															
		\$	14,875,512	\$	14,631,884	\$	14,794,550	\$	14,631,884	\$	80,962	1%	\$ (162,666)	-1%	

* included in Community Services is:

United Way (AYSS)
Contracts (various - when related to Community Safety & Wellbeing)
CBSA
Wrap Ed
Shift

** included in Reintegration Services is:

IOM
Reintegration Services - GOA
Reintegration Services - COE

Glossary

PY	Prior year
CY	Current year
ECSA CP	ECSA Charitable Properties
ERI	Enhanced Residential Interventions
DVCAP	Domestic Violence Complainant Assistance Program
ERC	Edmonton Remand Centre
UW	United Way
CBSA	Canada Border Services Agency
FVPC	Family Violence Prevention Centre
IOM	Integrated Offender Management
IDVRT	Integrated Domestic Violence Response Team

enCompass Community Safety Agency
Statement of Earnings
For the year ending March 31, 2025

Consolidated Departments - Account Details - Before Capital adjustments

Account Name	Year to Date	YTD %	Annual Budget	Variance (\$)	Variance (%)	Notes
(where \$ > 20k AND % > 20% or significant (>\$20K) transactions present)						
REVENUE						
ACH C.S.C. Halfway House	3,955,972	96.26	4,109,671	(153,699)	-3.74%	
ACO Other	189,026	150.87	125,288	63,738	50.87%	Marketing and Communications grant from Stollery Foundation coded here
ACR Casino	90,131	216.40	41,650	48,481	116.40%	Additional marketing and computer purchases
ADP Donations	8,326	118.94	7,000	1,326	18.94%	
ADT Deferred Transfer	676,451	77.41	873,846	(197,395)	-22.59%	Two capital projects not completed (fire and monitoring at IA and water line phase E at 101 Street) as well as capacity building positions not filled for full year.
AEH Homeward Trust	2,400,221	99.94	2,401,584	(1,363)	-0.06%	
AER Unbudgeted Revenue	61,323	0.00		61,323	0.00%	
AFO Other Fees	513,625	148.04	346,942	166,683	48.04%	Account includes WrapEd and CBSA, both with contracts were expected to expire during the year (budgeted low) but both have been extended
AFR Rental Revenue	36,864	85.68	43,027	(6,163)	-14.32%	Journey home - client rent set by AHS
AGE City of Edmonton Grant	334,899	76.41	438,281	(103,382)	-23.59%	New Reintegration program started July 1, 2024
AGU United Way Grants	150,000	150.00	100,000	50,000	50.00%	New funding contract signed for \$100k/yr for 3 yrs
AHS Alberta Health Services	1,494,042	100.33	1,489,178	4,864	0.33%	
AIB Bank interest	26,583	2416.66	1,100	25,483	2316.66%	Increase due to interest on GIC
AIR Internal Rent	145,278.00	0.00	-	145,278	0.00%	New - to account for rent from enCompass for the use of Transition Place; combination of programs and admin
APC C.S.C. Parole Contracts	130,831	90.42	144,690	(13,859)	-9.58%	
APJ Alberta Justice	716,172	102.50	698,689	17,483	2.50%	
APS Alberta Public Safety	1,261,723	0.00	1,277,175	(15,452)	-1.21%	
ARE Rental Income	409,379	86.18	475,049	(65,670)	-13.82%	Internal rent reclassified (budget included rent charged to programs)
ASS Social Service Contract	443,384	111.84	396,442	46,942	11.84%	Approval obtained for surplus carry forward from prior year
GST GST Revenue	47,650	0.00	-	47,650	0.00%	
Total Revenue	13,091,879	100.94	12,969,612	122,266	0.94%	
ATO Transfers	1,783,633	107.30	1,662,271	121,362	7.30%	
Including Trans to Admin	14,875,512	101.67	14,631,884	243,628	1.67%	
EXPENSES						
CRC Criminal Record Checks	11,455	128.42	8,920	2,535	28.42%	
ECW & Workshops	198,636	152.89	129,924	68,712	52.89%	Includes \$14K for staff appreciation day, \$25K for staff retreat and \$17K for holiday party; increased focus on conferences, leadership development and overall staff development, not itemized in budget (to be included going forward as promotes staff retention and brand recognition)
ERE Recruitment Expenses	18,975.82	-	-	18,976	0.00%	Hiring costs for new Finance Manager
EVL Monitoring/evaluation	75,129	189.75	39,593	35,536	89.75%	Prior year surplus approved for database development in DTC
LSE Lease	316,571	100.00	316,571	(0)	0.00%	
NEF Equipment & Furniture	5,301	175.13	3,027	2,274	75.13%	
NFS Foodstuffs	376,685	88.15	427,341	(50,656)	-11.85%	
NHS Household Supplies	92,070	123.24	74,709	17,361	23.24%	
NPR Prescriptions	-	-	1,200	(1,200)	-100.00%	
OEU Off. Equip. & Furn under \$3000	69,150	355.07	19,475	49,675	255.07%	Additional equipment and office furniture for new positions; 40K in admin and 30k in programs

enCompass Community Safety Agency
Statement of Earnings
For the year ending March 31, 2025

Consolidated Departments - Account Details - Before Capital adjustments

Account Name	Year to Date	YTD %	Annual Budget	Variance (\$)	Variance (%)	Notes (where \$ > 20k AND % > 20% or significant (>\$20K) transactions present)
OPH Photocopier	24,310	100.52	24,184	125	0.52%	
OPR Printing & Forms	5,158	71.77	7,187	(2,029)	-28.23%	
OSS Stationary & Supplies	74,372	91.71	81,092	(6,720)	-8.29%	
PAB Benefits	168,419	35.77	470,854	(302,434)	-64.23%	Budget was based on new benefits package (after disassociation) and also included 1.36% for WCB. Current year includes reversal of prior year write-off of prepaid benefits and reconciliation to balance in new plan.
PEC EI and CPP	555,202	91.09	609,502	(54,300)	-8.91%	
PHP Accrued Holiday Pay	12,930.00	-	-	12,930	0.00%	
PSR Salaries regular pay	7,824,421	97.69	8,009,230	(184,809)	-2.31%	Staffing gaps
RRE Rent	297,378	130.51	227,861	69,517	30.51%	
RRW Repair & Maintenance Work	274,682	71.51	384,111	(109,429)	-28.49%	Change in accounting process, recording large majority of repairs and maintenance in Charitable Properties in order to avoid additional year-end entries for capital assets.
RTA Real Estate Taxes	20,164	84.21	23,945	(3,781)	-15.79%	
RUT Utilities	226,151	95.09	237,835	(11,684)	-4.91%	
SAD Advertising	198,218	127.73	155,180	43,038	27.73%	\$30k increase due to new GR firm (50% funded for first year)
SCM Contracts/Maintenance	207,879	138.05	150,582	57,297	38.05%	
SCO Contracts other services	447,687	209.49	213,707	233,980	109.49%	Variance includes \$96k in additional HR consulting (role not yet brought internal), \$59k for facilities coordinator (contracted role hired on full-time in March 2025), \$31K for building reports and consulting, \$29K in legal fees associated with rebrand, and \$11k for strategic planning consultant
SIN Insurance	155,304	94.42	164,478	(9,174)	-5.58%	
SPO Postage courier & freight	2,262	60.15	3,760	(1,498)	-39.85%	
SRV Service	354,799	134.96	262,897	91,902	34.96%	Change in accounting process, recording large majority of repairs and maintenance in Charitable Properties in order to avoid additional year-end entries for capital assets.
STE Telephone	104,862	100.20	104,647	214	0.20%	
TCM Car mileage	44,467	64.00	69,479	(25,012)	-36.00%	
TCP Car parking	71,188	91.71	77,621	(6,433)	-8.29%	
TRE Treatment	172,813	103.49	166,990	5,823	3.49%	
ZAP Administration Proration	1,783,743	107.31	1,662,271	121,472	7.31%	
ZAU Audit	43,095	100.00	43,095	0	0.00%	
ZBC Charges	93,831	96.16	97,581	(3,750)	-3.84%	
ZDD Client Damage Deposit	-	-	15,000	(15,000)	-100.00%	included in ZFA sub-accounts
ZDU Association Dues	4,234	93.05	4,550	(316)	-6.95%	
ZFA Client Assistance	397,711	145.63	273,099	124,612	45.63%	Increased usage in programs with cost recovery (i.e. YHF, CBSA)
ZHV Volunteer Expenses	8,735	97.06	9,000	(265)	-2.94%	
ZMA Annual Meeting	7,310	94.93	7,700	(390)	-5.07%	
ZMB Board Meetings	6,796	90.61	7,500	(704)	-9.39%	
ZMD Director's Meetings	351	17.56	2,000	(1,649)	-82.44%	
ZMS Medical & School	-	-	1,000	(1,000)	-100.00%	
ZPO Prov. Office Assessment	15,233	131.88	11,550	3,683	31.88%	Includes \$5K sponsorship for convention plus Jan-Mar invoices not received in prior year
ZRE Recreation	26,872	84.94	31,636	(4,764)	-15.06%	
Total Expenses	14,794,550	23.54	14,631,884	162,666	1.11%	
Excess (Deficiency)	80,962		(0)	80,962		

enCompass Community Safety Agency Society
(formerly Edmonton John Howard Society)
Schedule of Operations by Program

Year Ended March 31

	Unrestricted Funds	Lease Properties	Agency Development	Donnelly House	Homeward Trust Programs	Independence Apartments	101 Street Apartments	Journey	Community Services	Reintegration Services	DVJR	2025	2024
Revenues													
Correctional Service Canada	-	-	-	-	-	1,845,324	2,604,658	-	-	-	-	\$ 4,449,982	\$ 4,369,904
Homeward Trust Edmonton	-	-	-	-	2,400,221	-	-	-	-	-	-	2,400,221	1,933,272
Recovery Alberta	-	-	-	545,780	-	-	-	847,269	100,993	-	-	1,494,042	1,467,595
Alberta Public Safety and Emergency Services	-	-	-	-	-	-	-	-	146,731	362,334	747,459	1,256,524	981,383
Other	81,732	482,029	104,131	-	14,427	-	-	36,864	17,991	-	-	737,174	675,526
Alberta Justice	-	-	-	-	-	-	-	-	721,371	-	-	721,371	680,320
Alberta Children & Family Services	-	-	-	-	-	-	-	-	443,384	-	70,166	513,550	453,226
Project Grants	-	-	278,349	-	-	-	-	-	112,712	-	-	391,061	37,591
John Howard Society of Canada (CBSA)	-	-	-	-	-	126,000	-	-	212,611	-	-	338,611	275,622
Edmonton Police Service	-	-	-	-	-	-	-	-	-	226,221	-	226,221	127,500
United Way, Alberta Capital Region	-	-	-	-	-	-	-	-	150,000	-	-	150,000	200,360
City of Edmonton	-	-	-	-	-	-	-	-	17,016	91,662	-	108,678	-
Amortization of deferred contributions - capital assets	-	39,634	-	-	44,841	-	2,000	3,745	8,714	-	9,449	108,383	103,791
REACH Edmonton Council	-	-	-	-	-	-	-	-	93,992	-	-	93,992	103,959
Contributions to programs	(81,732)	(226)	39,669	2,205	8,325	9,327	14,360	2,859	1,921	2,431	861	-	-
Total Revenues	-	521,437	422,149	547,985	2,467,814	1,980,651	2,621,018	890,737	2,027,436	682,648	827,935	12,989,810	11,410,049
Expenditures													
Salaries and benefits	-	70,217	178,428	438,611	1,806,726	1,136,115	1,626,355	758,517	1,288,457	579,942	771,709	8,655,077	7,472,629
Premises	-	313,232	-	21,336	54,206	442,271	438,495	27,990	115,692	10,111	4,840	1,428,173	1,912,216
Financial assistance	-	-	-	9,528	168,296	22,289	39,133	4,666	344,186	10,111	155	598,364	352,162
Professional and consulting fees	-	57,064	148,351	17,502	66,061	74,026	113,969	22,689	61,017	19,229	6,841	586,749	307,797
Food services	-	-	-	27,658	83,810	156,663	176,247	23,581	796	-	-	468,755	459,394
Office	-	-	24,287	17,705	36,577	92,326	126,578	27,176	93,593	27,249	16,585	462,076	381,701
Travel and meetings	-	-	31,412	10,595	34,484	35,600	65,353	15,826	97,373	30,457	16,382	337,482	198,472
Amortization	-	110,090	-	349	51,425	7,006	4,815	1,191	24,775	383	9,585	209,619	213,727
Rent-other	-	-	-	-	153,750	-	-	-	-	-	-	153,750	137,050
Service charges	-	-	-	4,351	16,424	18,404	28,335	5,641	15,170	4,781	1,701	94,807	65,720
Provincial office	-	-	-	699	2,639	2,957	4,553	906	2,438	768	273	15,233	8,663
Total Expenditures	-	550,603	382,478	548,334	2,474,398	1,987,657	2,623,833	888,183	2,043,497	683,031	828,071	13,010,085	11,509,531
Excess (deficiency) of revenues over expenditures	-	(29,166)	39,671	(349)	(6,584)	(7,006)	(2,815)	2,554	(16,061)	(383)	(136)	(20,275)	(99,482)
Non-cash items													
Amortization	-	110,090	-	349	51,425	7,006	4,815	1,191	24,775	383	9,585	209,619	213,727
Amortization of deferred contributions - capital assets	-	(39,634)	-	-	(44,841)	-	(2,000)	(3,745)	(8,714)	-	(9,449)	(108,383)	(103,791)
Additional cash items													
Proceeds used to purchase capital assets	-	(65,177)	-	-	-	-	-	-	-	-	-	(65,177)	106,653
Purchase of capital assets	-	65,177	-	-	-	-	-	-	-	-	-	65,177	(106,653)
Investment in capital assets	-	70,456	-	349	6,584	7,006	2,815	(2,554)	16,061	383	136	101,236	109,936
Net program cash flow	-	41,290	39,671	-	-	-	-	-	-	-	-	\$ 80,961	\$ 10,454